

# Sunningdale School Development Plan 2022-24



be more

# Sunningdale School Development Plan Overview of Previous Year(s) (2020-22)

# **Leadership & Management**

- 1. Evaluate the approach to and culture of safeguarding across school.
- 2. Evaluate, define and embed (distributed) leadership roles at all levels of the school.
- 3. Evaluate, define and embed structure and progression for teaching assistants (at all levels).
- 4. Enhance and develop the provision for staff health and wellbeing.
- 5. Development of an effective and relevant Early Career Framework for Early Career Teachers (ECTs) in Specialist Settings.
- 6. Re-establish and begin to develop community links.

## **Quality of Education**

- 1. The implementation of a pathway based approach to meeting the needs of defined cohorts of pupils embedded securely and consistently across the school.
- 2. Implement an effective, rigorous and robust individualised assessment system to support pupils achieving the best possible outcomes.
- 3. Reinforce & develop the effective use of the Engagement Model to support teaching and learning across pre-formal, informal and semi-formal curriculum approaches.
- 4. To evaluate & develop a subject specialist offering to support the best possible outcomes for all pupils.

### Personal Development

- Introduce and embed a developmentally appropriate Relationships Education curriculum.
- Evaluate & develop transition processes and curriculum to ensure that pupils are ready for the next stage of education.
- 3. Developing an inclusive environment (beyond the classroom) that meets the needs of all pupils.

#### **Behaviour & Attitudes**

- Developing pupils' confidence, resilience and understanding so that they can keep themselves emotionally regulated and feel safe.
- 2. Developing a robust system to support pupil attendance (even for the most vulnerable).

## **Buildings & Administration**

- Review current working practice and whole staffing structure within the extended administrative team to ensure effective and efficient operational support.
- 2. Development of effective operational processes (including ICT) to support the ongoing growth and development of the school.
- 3. Support the provision, development and transition to the new school building.
- 4. To develop an effective business plan for the SENhub to secure a strong and stable financial future.





# Sunningdale School Development Plan Overview 2022-24

The School Development Plan (SDP) is not a fixed document. It is one that is flexible and adapts based on the needs of the school. The SDP is reviewed by senior leaders on a regular basis and updates are provided to staff and other stakeholders to ensure that they are aware of developments and any outstanding actions.

## Leadership & Management

- 1. Continue to develop the leadership of both curriculum pathways & individual subject areas across school.
- 2. The sourcing and recruitment of additional governors that can effectively contribute to and support the leadership and governance of the school.
- 3. Leaders and governors will engage in the academisation process and begin to prepare the school for transition into a multi academy trust.
- The school will work with TfC and mainstream settings to provide support within mainstream settings to enhance inclusion and access for relevant pupils with SLD.
- 5. Develop community links at new site/location (Doxford Park).

# **Quality of Education**

- 1. The development use of bespoke environments across school to support the effective delivery of the specific pathway based approaches.
- 2. The development and use of bespoke environments across school to support an interest in and development of:
  - a. Reading.
  - b. Thinking, Problem Solving and Maths.
  - c. Outdoor Learning
- 3. To develop practice and pedagogy related to early Physical Development.
- 4. To further develop the school's approach to supporting Preparation for Adulthood outcomes for all pupils.
- 5. To develop an early intervention and support programme for families of pupils in EYFS.
- 6. Develop & implement effective 'hybrid' curriculum approaches to support learners demonstrating characteristics across pathways.





#### **Personal Development**

- Develop Pathway Specific Approaches to the School's Relationship Education Curriculum.
- 2. To extend opportunities to support pupils effectively transitioning from EYFS to KS1 and Key Stage 2 to 3.
- The school will extend the range of extra-curricular activities and clubs available to pupils (post covid-19 pandemic) in order to further support pupils' pursuit of their interests and talents.
- 4. To create further opportunities for all pupils to develop their character including their resilience, confidence, independence and sense of community.

## **Behaviour & Attitudes**

- Evaluate and extend the approach to parental support re: attendance & lowlevel concerns.
- Develop the use of pupil Well-being champions across pathways to support pupils' confidence, resilience and emotional regulation.

# **Buildings & Administration**

- Review current staffing structure within the extended administration team to ensure effective and efficient operational support.
- 2. Evaluate the use & procedures in place at the new school site to ensure effective & safe use.
- 3. Support the development of Outdoor Learning Areas for access and use in Summer/ Autumn Term 2023.
- 4. To develop an effective business plan for the SENhub to support a strong and stable financial future for the main school.

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be more

# Leadership & Management

Target 1:	Continue to develop the school	ne leade	ways & individual subject	areas across		
	I	mpleme	entation			
	Action	Who?	Timescale	Resources	Impact	Progress
Further develop the	Pathway leadership	MLT	Oct 22- July	Time: Meeting/	Leadership understanding	
role of Pathway	reviewed.	suppor	23	Evaluation/	and expertise supported	
Leaders across	Roles and responsibilities	ted by		Reflection/	and embedded in MLT.	
individual curriculum	are reviewed in the	SLT		Dissemination.	Increased support for staff	
pathways.	context of Curriculum				within specific curriculum	
	Pathways.			Mentoring training	pathways and SLT.	
	Ongoing leadership CPD			developed by	All staff have clear	
	opportunities to be			Education	expectations and	
	available for middle			Development Trust	understanding of the roles	
	leaders (including aspiring			(EDT)	of leaders.	
	ML's/SL) to develop skills				Strengthened leadership	
	and management			NPQ Currently	skills of middle leaders	
	strategies			funded via the	positively impact upon the	
				Ambition Institute	effective management of	
					the school: Leadership is	
				NPQEY	key to most school	
				NPQTL	improvement relating to	
				NPQSL	QofE (Ambition Institute).	
Further develop the	Curriculum area Roles and	SLT/	Oct 22	Time: Meeting/	Subject Area Teams help	
role of subject	responsibilities are	Teach		Evaluation/	develop 'buy-in' to	
leadership within	reviewed to reflect all	ers		Reflection/	curriculum delivery from the	
individual subject	subject areas.			Dissemination	wider staff.	
areas.						
	Subject area 'teams'				Support for staff well-being	





implemented (including		via clearer impact on
TAs) to support subject		teaching and learning
leaders in monitoring and		developments for all
developing subject areas.	As required	classroom based staff.
Evaluate effectiveness and		Individual subject areas
review processes.		closely monitored,
		evaluated and developed
		inline with needs of pupils.
		Effective engagement and
		progress for all pupils in
		individual subject areas.





Target 2:	The sourcing and recru leadership and govern			can effectively contribute to	o and support the	
	lı.	mpleme	entation			
	Action	Who	Timescale	Resources	Impact	Progress
Identify relevant skills and/ or perspectives required to strengthen current governing board.	Evaluate and audit current skillset and perspective(s) represented by governing board.  Identify relevant individuals and explore interest to engage with governing body.	HT/ Gover ning Board	Nov 22	Time: Meeting/ Evaluation/ Reflection/ Discussion	A more efficient, structure is implemented providing improved governance through a broader skillset and experience.	
Induct and develop relevant skills and understanding of new governors within the context of the school, its Vision, Ethos, Intent and Implementation.	Roles and responsibilities are reviewed and a more efficient, clear structure is implemented.	HT/ Gover ning Board	Nov 22- Apr 23	Time: Meeting/ Evaluation/ Reflection/ Dissemination	Leaders are supported and challenged by appropriately trained and resourced governors.	
Governor roles evaluated and developed to reflect and support curriculum model as well as wider school operation		HT/ Gov's	Oct 22- June 23	Time: Meeting/ Evaluation/ Reflection/ Dissemination	A more efficient, structure is implemented to ensure governors have a strong overview of the school.  Develop confidence and expertise in governors. Leaders are supported and challenged by appropriately trained and resourced	





		GOVORDORO	
		governors.	
		9	

Target 3:	Leaders and governors		sation process and begin	to prepare the		
	Implementation					
	Action	Who?	Timescale	Resources	Impact	Progress
Audit of Sunningdale School's strengths and needs	Reflection as SLT and governing board of the school's strengths and needs in relation to its phase, profile ethos and vision.	HT/ SLT/ Gov's	May 22- Jan 23	Time: Meeting/ Evaluation/ Reflection/ Dissemination  SEF Intent, Implementation, Impact Document Headteacher's Reports	School has an understanding of 'capacity', skills and specialism it would bring to an academy trust.  School is aware of its broader needs and benefits of joining a trust.	
Exploration of potential partners	Undertake informal SWOT analysis of types of academy trust (LA based, Specialist, multi-phase, local national etc)  Identify pre-existing relationships with school's locally, regionally, nationally.	HT/ SLT/ Gov's	Oct 22 June 22- June 23	Time: Meeting/ Evaluation/ Reflection/ Dissemination	School has an understanding of the 'type' or profile of Academy Trust that meets/ supports the needs of Sunningdale School. School identifies preexisting strong relationships and explores the strengths or weaknesses of developing these formally.  (Focus on Intent & Impact for pupils).	





			1		T	,
*Provisional Step: Engage identified partners (CEOs/ Trust Boards) in fact finding re: trust membership	Engage identified partners (CEOs/ Trust Boards) in fact finding re: trust membership. Meetings/ talks/ Q&A  Consider specific strengths and weaknesses of identified trusts	HT/ SLT/ Gov's	*Nov 22- May 23	Time: Meeting/ Evaluation/ Reflection/ Dissemination	Membership supports increased efficiency in execution of Vision and Ethos (Vision and Ethos to be central in any decision making).  As above:  Membership supports increased operational and strategic efficiency in execution of Vision and Ethos (Vision and Ethos to be central in any decision making).	
	*Formal Due Diligence.					
*Provisional Step:	Headteachers or chairs of	нт/	TBC	TBC	TBD:	
Engage formally in	governors of special	SLT/	.50		Based on above.	
academization	schools should use	Gov's	Apr 23	Support from		
process	the paper application		(Financial	identified Project		
	form for special schools.		Year)	Lead		
			June 23			
	Engage/inform Local		(Summer 2)			
	Authority (TfC) during the		Sept 23			
	conversion process,		(Academic			
	particularly if your school		Year)			
	has:		Jan 24			
	major building		(Calendar			
	works financed by		Year)			
	the local authority		0			
l	*May have to go through		Consider			





elected members (or	impact of		
cabinet) to get your local	timescale.		
authority's approval to			
convert to academy			
status, which can be time			
consuming			
Liaise and work with staff,			
parents, carers and			
families.			





Target 4:	The school will extend its provision of support for mainstream settings to enhance inclusion and acc								
	for relevant pupils witl	n SLD.							
	l I	mpleme	entation						
	Action	Who?	Timescale	Resources	Impact	Progress			
Support School improvement in relation to pupils with SEND (Specifically SLD/Autism).	Continue to develop supportive links with the School Improvement Team (TfC)  Audit & evaluate local/	SLT SIPs	Ongoing  Apr 23	Time: Meeting/ Evaluation/ Reflection/ Planning	High expectations of progress of learners with SLD and Autism attending mainstream provisions. High level of support for learners with SLD and				
	regional expertise and need in partnership with School Improvement team.		Apr 23		Autism attending mainstream provisions: Leading to better outcomes.				
	Evaluate local need.  Develop support strategies- CPD/ Practice Sharing etc		Мау 23- Jan 24						
Increase CPD Offering to support local schools	Audit & evaluate local/ regional need for strategies, skills and understanding in partnership with a variety of stakeholders: parents, schools, SIPs, SENCOs.	SLT SENhu b Manag er	May 23	Time: Planning/ Delivery Resources: TBC Staffing: Time/ Cost (TBC)	High level of support for learners with SLD and Autism attending mainstream provisions: Leading to better outcomes.  Pupils able to access				
	Design & Establish relevant CPD via SENhub	eı	May 23- Jan 24		mainstream education remain in mainstream education making relevant progress towards				





					meaningful outcomes
Explore the need and development of Outreach support available to local schools (beyond current 'ad-hoc'	Audit & evaluate local need in partnership with School Improvement team and mainstream partners.  Consider capacity and	SLT/ Local Authori ty	May 23	Time: Planning/ Delivery/ Meeting/ Evaluation Resources: TBC Staffing: Time/ Cost (TBC)	As above: Pupils able to access mainstream education remain in mainstream education making relevant progress towards meaningful
approach)	strategies for developing and implementing a sustainable strategy.		Oct 23		outcomes.
	Design and implement relevant package or approach.		Jan 24		





Target 5:	Develop community li	nks at ne	).			
		Implemei				
	Action	Who?	Timescale	Resources	Impact	Progress
Develop links with	Identification of and	SLT/	Oct 22- June	Time: research,	Pupils (as well as staff and	
local community	engagement with	Gov's/	23	planning, meeting	families) develop a sense of	
groups e.g. Rotary	relevant community	Admin		& co-ordination.	being part of the	
Club and Friends of	groups.	Team/			community (Preparing for	
Doxford Park		Teachers	Apr 23		Adulthood (PfA)).	
	Develop local community					
	groups awareness of the				Relevant community links	
	school and begin to				(e.g. Secret Garden) support	
	develop sustainable links.				curriculum development.	
					E.g. Outdoor schools,	
	Identify relevant		Apr 23		independence etc	
	Curriculum links. E.g.				Relevant community links	
	Independence or Outdoor				support culture and ethos of	
	Learning				the school (be more).	
	Programme of events		Sept 23			
	(and identified partners)					
	in place					
Develop closer links	Identification of and	SLT/	Oct 22	Time: research,	Sunningdale School and	
and collaboration with	engagement with	MLT/		planning, meeting	mainstream settings locally	
local neighbour	relevant local settings.	Relevant		& co-ordination.	develop relationships that	
schools. E.g. Benedict		TLR			support pupils to have a	
Biscop	Identify opportunities for	holders	Apr 23		better understanding of	
	joint working and	or UPS			having friends, relationships	
	engagement: extended	teachers			and being part of the	
	curriculum events such as				community (PfA).	
	expressive arts.					





Programme of events (and identified partners) in place	Oct 23		





# **Quality of Education**

Target 1:	The development of the access and use of bespoke environments across school to support the effective
	delivery of the specific pathway based approaches.

Target 1A:	The development of that approach	ie access a	ınd use of be	spoke environm	nents to support a <i>pre-for</i>	<i>mal</i> curriculum
		Implement	tation			
	Action	Who?	Timescale	Resources	Impact	Progress
Establish effective use of 'breakout' spaces to support	Evaluate Pre-existing Space	Pathway Lead/ Teachers/	Oct 22	Time: Evaluation		
early developmental and/ or sensory learning	Ensure space is Safe and Fit for Purpose	TA Support	Oct 22	Time: Risk Assessment		
g	Evaluate need for additional resourcing	from SLT	Jan 23	Time: Audit	Engaging environment is available for all pupils.	
	Resource environment appropriately.		Feb 23	£500	This is relevant to the individual's sensory pathway for learning and	
	Develop Guidance for use of area.		Apr 23	Time: Authoring	stage of active learning to ensure the pupils are given the most opportunities to	
	Evaluate use of space.		Ongoing	Time: Authoring	develop the exploration of their immediate	
Establish plan for the effective use of new bespoke	Evaluate Pre-existing Space	Pathway Lead/ Teachers/	Feb 23	Time: Evaluation	environment.  Greater understanding of	





environments:	Ensure space is Safe and	TA	Feb 23	Time: Risk	strategies to develop	
	Fit for Purpose			Assessment	engagement and	
Light Sensory Room		Support			subsequent independent	
Sound Therapy Room	Evaluate need for	from SLT	Feb 23	Time: Audit	engagement for individual	
Rebound Therapy	additional resourcing				pupils.	
Room						
	Resource environment		Apr 23	£2000		
	appropriately.					
	Develop Guidance for use		Apr 23	Time: Authoring		
	of area.		•			
	Evaluate use of space.		Ongoing	Time: Authoring		
	'					





Target : 1B	The development of th approach to support e				nents as part of an <i>informa</i>	<i>l</i> curriculum
		mplement	tation			
	Action	Who?	Timescale	Resources	Impact	Progress
Develop pupils' independence and autonomy throughout the semi-formal Explore pathway	CPD promoting pupil independence, ability 'to be' and pathway ethos  Creation of a safe space with fobbed doors etc	SLT/ Pathway Lead	Oct 22 Sept 22	Time	Independence and autonomy increased  Regulation increased  Engagement increased	
	Planning effective use of environment including resource audit	Teaching staff	Dec 22- half termly review	Time, Resource budget	Readiness to learn increased  Functional communication increased  Positive behavior increased	
Develop and embed an approach to room use according to individual needs	Creation of individual sensory integration profiles  CPD video package  Appropriate designation of rooms and rooms set up according to needs	Pathway Lead supported by Teaching staff alongside OT	Oct 23- reviewed at least yearly  Oct 23- reviewed half termly	Time Time	As above: Independence and autonomy increased  Regulation increased  Engagement increased  Readiness to learn increased	
	Creation of room maintenance timetable		Oct 23- reviewed half termly	Time	Functional communication increased	





		CSWs			
					Positive behavior increased
Develop pupils ability	Low demand approach	Pathway	Ongoing-	informal	As above:
to regulate across the	embedded	Lead	evaluation,	curriculum	Independence and
pathway		supported	reflection	documentation	autonomy increased
		by			
		Teaching			Regulation increased
	CPD- sensory integration,	& SLT	June 22- Feb	Time	
	low demand approach		23		Engagement increased
		MLT			Readiness to learn
	Creation of Thrive profiles	alongside	Oct 22- Feb	Time	increased
		OT	23		
					Functional communication
		Teaching			increased
		staff			
					Positive behavior increased





Target 1c:	The development of th approach to support c		ents as part of a s <i>emi-fori</i>	<i>mal</i> curriculun		
		Implemen	tation			
	Action	Who?	Timescale	Resources	Impact	Progress
Develop understanding of the creative habits of mind (Bill Lucas) to	CPD to deliver creative habits of mind theory and practice.	NECCN Leads	Mar 23	Time: Preparation and delivery	Development of Creative Habits of Mind Dispositions: Collaboration, Imagination, Persistence, Inquisitive,	
support creativity and problem solving	Pathway lead to engage with NECCN sessions.	Pathway Lead	Ongoing	Time: Attendance	Disciplined Supports Preparation for	
	NECCN lead to deliver a CPD session to staff.	NECCN Lead	Apr 23	Time: Preparation and delivery	Adulthood: Increased independence, collaboration and creative problem solving skills.	
Develop bespoke environments that support the Independence Curriculum and	Pathway teachers to visit Kidzania (Best practice bespoke environment)	Semi – formal play teachers	Mar 23	Travel/ Accommodation	Pupils access an appropriate environment and imaginative resources and learning activities to promote their progress via	
Preparation For Adulthood.	Collaborate with Kidazania as Ambassador school to develop thinking around bespoke environments.	Pathway Lead/ HT	Ongoing	Time	high engagement.  Supports Preparation for Adulthood: Increased independence,	
	Engage creative practioner to work alongside pathway lead to develop areas.	NECCN Lead	Apr 23		collaboration and creative problem solving skills.  Pupils are beginning to be effectively equipped for	





		their transition to adult life,	
		even in key stage 1.	

Target 2a:	The development of th interest in reading acre		ents to support the deve	lopment and		
	ı	mplemen	tation			
	Action	Who?	Timescale	Resources	Impact	Progress
Staff and leaders in	Evaluate current available	Pathway	Dec 22	Time: Meeting/	Interventions are highly	
the Semi-formal Play	spaces and how they	Lead/		On going	effective in ensuring	
pathway to evaluate,	could be utilized to	Teachers/		Evaluation/	outstanding pupil	
design and develop	support Reading Roads.	TA		Reflection/	outcomes due to	
the best use of the				Dissemination	differentiated nature of	
new facilities	Plan inviting reading	Support		throughout year.	pathway approaches.	
available to them	areas.	from SLT	Dec 22			
ncluding 'reading		SLT/			Increased engagement in	
nooks' and Ryming	Resource the areas			EQUALS Curricula	Reading	
Station.	appropriately (ensure		Feb 22	Docs (No Cost		
	fidelity to Little Wandle)			JW trustee of	Increased engagement	
				organiSation).	with reading for pleasure	
	Audit of current library					
	resources.			Little Wandle	Pupils make excellent	
			Ongoing	Training £300	progress in reading and	
	Develop rolling program of				early reading skills	
	replenishing library stock.			Little Wandle		
				Resources/ Books		
	Develop a library system		Apr 22	£2000		
	for home-school book					
	borrowing.					





Target 2b:	The development and development of Thinki		chool to support an intere	st in and the		
		Implement				
	Action	Who?	Timescale	Resources	Impact	Progress
Develop defined enhanced areas with a focus on specific elements of thinking, problem solving and math's.	To use data (qualitative and quantitative) to identify developments of enhanced areas. To allocate use of spaces.  Evaluate the impact of enhanced spaces in developing pupils thinking, problem solving and maths	Curriculum Lead/ Subject Leads  Curriculum Lead/ Subject Leads	Termly Pupil progress meetings.	Time Ordering of specific resources as identified.	Interventions are highly effective in ensuring outstanding pupil outcomes due to differentiated nature of pathway approaches.	
Develop guidance to support the teaching of defined areas within thinking, problem solving and maths via enhanced spaces.	To develop documents to support the delivery of the curriculum in enhanced areas.  Deliver CPD around the use of enhanced areas to support teaching thinking, problem solving and maths.  Evaluate the impact of enhanced spaces in developing pupils thinking, problem solving and maths	Curriculum Lead/ Subject Leads  Curriculum Lead	Apr 23  Apr 23  Termly pupil progress meetings	Time CPD	Increased engagement in Maths  Pupils make excellent progress in reading and early Maths skills	





Target 2c:		The development and use of bespoke environments across school to support an interest in and the								
	development of Outdoo	or Learning								
	I	mplement								
	Action	Who?	Timescale	Resources	Impact	Progress				
Forest School	Evaluate Pre-existing Space	Subject Lead/ Curriculum	May 23	Time: Evaluation	Increased opportunity for cross contextualised learning.	_				
	Ensure space is Safe and	Lead	May 23	Time: Risk						
	Fit for Purpose	H&S		Assessment	Increased resilience					
	Evaluate need for additional resourcing	Governor	July 23	Time: Audit	Development of Problem Solving					
	Resource environment appropriately.		Oct 23	£3000	Appreciation of Nature					
	, , , ,				Increased Well-being					
	Develop Risk Assessments		Oct 23	Time: Authoring						
	for use of the area.				Development of Creative Habits of Mind:					
	Develop Guidance for use of area.		Oct 23	Time: Authoring	Collaboration, Imagination, Persistence, Inquisitive, Disciplined					
	Evaluate use of space.		Ongoing							
Edible Garden	Audit pre-built resources on site.	Subject Lead/ Curriculum	Feb 23	Time: Evaluation	Increased opportunity for cross contextualised learning.					
	Evaluate need for	Lead	Apr 23							
	additional resources. E.g. Poly Tunnel			Time: Audit	Development and increased contextualisation of Knowledge and					
	Resource environment appropriately.		Apr 23	£2000	Understanding of the World					





	Develop Risk Assessments for use of the area.		Apr 23	Time: Authoring		
	Develop Guidance for use of area.		Apr 23	Time: Authoring		
	Evaluate use of space.		On going			
Sports Field	Evaluate Pre-existing Space	Subject Lead/ Curriculum	May 23	Time: Evaluation	Increased physical development.	
	Ensure space is Safe and Fit for Purpose	Lead	May 23	Time: Audit	Pupils able to access high quality PE and Games	
	Evaluate need for additional resourcing		May 23	£500		
	Resource environment appropriately.		May 23	Time: Authoring		
	Develop Risk Assessments for use of the area.		May 23	Time: Authoring		
	Evaluate use of space.		On going			





Wildlife Area	Evaluate Pre-existing	Subject	Oct 23	Time: Evaluation	Increased opportunity for
Wilding Alou	Space	Lead/	00120	Tillio. Evaluation	cross contextualised
	Space	Ī -			
		Curriculum			learning.
	Ensure space is Safe and	Lead	Jan 24	Time: Risk	
	Fit for Purpose			Assessment	Development and
		H&S			increased contextualisation
	Evaluate need for	Governor	Jan 24	Time: Audit	of Knowledge and
	additional resourcing				Understanding of the World
	Resource environment		Feb 24	£500	Appreciation of Nature
	appropriately.				
					Increased Well-being
	Develop Risk Assessments		Feb 24	Time: Authoring	
	for use of the area.				Development of Creative
					Habits of Mind:
	Develop Guidance for use		Feb 24	Time: Authoring	Collaboration, Imagination,
	of area.				Persistence, Inquisitive,
					Disciplined
	Evaluate use of space.		On going		





Target 3:	To develop practice a	nd pedag	ogy related t	o early Physical D	evelopment.	
	Implementation					
	Action	Who?	Timescale	Resources	Impact	Progress
Develop greater	Audit and evaluate	SLT/ PD	Apr 23- Oct	CPD -	Pupils better regulated to	
understanding of	current understanding	Lead	23		engage with learning.	
early physical	related to early physical			Sherbourne	Development of	
development	development and			Movement Intro	communication and	
amongst relevant	pathways into movement			(online) Dec 22	regulation skills for most	
staff.	and sport				profound learners.	
				Sherbourne		
	Identify key staff to			Movement Feb 23		
	undertake training					
				Halliwick Feb 23		
				Rebound Therapy		
				Nov 22/ March 23		
Develop Physical	Extend PE Specialist role to	SLT/ PE	Sept 22	Sport Premium to	Ensuring Staff are well	
development and	work alongside staff.	Specialist		support acquisition	trained to support the	
Physical Education				of specialist to	physical development	
framework to support	Develop structured		Oct 22	provide CPD of	of semi-formal/ formal	
systematic	framework and SoW to			staff via team	learners.	
development of early	outline			teaching and	Pupils able to access high	
physical skills and	Implement Physical			modelling	quality PE and Games in	
their application to	Education for pupils				order to complement the	
sports and games	beginning to engage with				development of secure	
	Subject Specific Learning				play based learning	
					including collaboration and	
	Implement Framework		Jan 23		team work.	
					Subject is sequenced to	
	Ongoing monitoring &		Jan 23- July		towards cumulatively	
	evaluation		23		developing skills,	
					knowledge and holistic	
					development	





# Target 4 To further develop the school's approach to supporting Preparation for Adulthood outcomes for all pupils.

Target 4a:	To develop the teaching of Independence to support progress towards Preparation for Adulthood outcomes for all pupils.								
		Implement	ation						
	Action	Who?	Timescale	Resources	Impact	Progress			
To raise the profile of preparation for adulthood across all areas of the school.	Case studies/exemplars of pupils from each pathway collated and produced.  Deliver CPD to all staff	CB and pathway leads.  JM	Spring 1 23  Autumn 2	Time	Pupils access an appropriate environment and imaginative resources and learning activities to promote their progress via high engagement.  Supports Preparation for Adulthood: Increased independence, collaboration and creative problem solving skills.  Pupils are beginning to be effectively equipped for their transition to adult life, even in key stage 1.				
To ensure that the	CPD from Equals	CB/curriculum	Spring 2 22	Time	To raise the profile of				





four strands of the	teaching independence.	lead			preparation for adulthood	
Independence					across all areas of the	
curriculum are fully	Internal cross class		Autumn 2 22	Time	school.	
embedded in the	moderation of					
classroom.	independence					
	curriculum					
			Termly	Time		
	Monitoring of medium		monitoring.			
	term plans.					
			Dec 22	Time		
	360 monitoring of the					
	independence					
	curriculum					





Target 4b:	To develop greater u Outcomes.	nderstandi	<i>p</i> s towards the Preparation	on For Adultho		
		Impleme	ntation			
	Action	Who?	Timescale	Resources	Impact	Progress
Active Learning approach across the pre-formal	Training made available for pre-formal teaching staff  All staff to attend	Pathway Lead/ Pre- Formal teachers	Oct 22	Time: Planning TSBVI 'Active Learning Principles' course.	Engaging environment is available for all pupils.	
	directed active learning CPD.				This is relevant to the individual's sensory pathway for learning and	
Active Learning individual pathways fo	Identify and map pupils individual pathways for learning and busy board stages.	Pre- Formal			stage of active learning to ensure the pupils are given the most opportunities to develop the exploration of their immediate	
		staff SLT/		Time given in staff directed time	environment.  Greater understanding of strategies to develop engagement and subsequent independent	
Continue termly moderation/practice sharing	Pathway Lead/ All Pre-	Termly	Time given in staff directed time	engagement for individual pupils.  Development of		
	Consider how to incorporate pupils pathways for learning in recording and planning	Formal staff	Feb 23	Time	Exploration for individual pupils  Development of Initiation	





	Identify and map pupils individual pathways for learning and busy board stages.	Pathway Lead/ Teachers			for individual pupils  Development of Realisation for individual pupils  Increased Persistence for individual pupils	
	Ongoing monitoring and practice sharing sessions.	Pathway Lead/ SLT		Time		
Ensure that classrooms are arranged and planned to allow the development of active learning for individuals.	Ensure that appropriate equipment and environments are available as identified for individual pupils	SLT/Pre- formal lead	Feb 23	Time  Resources £1500  from MSB		
Reflect & Evaluate approach	Audit staff and reflect on pupil impact as well as implications for staff workload.	SLT/Pre- formal lead	May 23	Time		
	Consider aspects of approach to extend.		Sept 23			





Target 4c:	Develop teaching and learning inline with the 5 creative habits of mind to support the Thinking and Problem Solving Curriculum as part of Preparation for Adulthood.								
		Implement		ation ioi Additin					
	Action	Who?	Timescale	Resources	Impact	Progress			
Develop understanding of the creative habits of mind (Bill Lucas)	CPD to deliver creative habits of mind theory and practice.	NECCN Lead	Mar 23	Time	Development of Creative Habits of Mind Dispositions: Collaboration, Imagination, Persistence, Inquisitive,	•			
(Collaborative, inquisitive, persistent, imaginative,	Pathway lead to engage with NECCN sessions.  NECCN lead to deliver a	Pathway Lead	Ongoing		Disciplined  Supports Preparation for Adulthood:				
Disciplined)	CPD session to staff.	CPD Lead	Apr 23		Increased independence, collaboration and creative problem solving skills.				
environments that support embedding 5 creative habits of mind.  Kidzania (Best practice bespoke environment) to collaborate with Kidazania	Semi – formal play teachers Pathway Lead	Ongoing through the	Travel/ Accommodation (Parental Contribution)	Pupils access an appropriate environment and imaginative resources and learning activities to promote their progress via high engagement.					
	develop thinking around bespoke environments.  Engage creative practioner to work alongside pathway lead to	NECCN Lead	year Apr 23	Time	Supports Preparation for Adulthood: Increased independence, collaboration and creative problem solving skills.				
	develop areas.	Ledu			Pupils are beginning to be effectively equipped for their transition to adult life,				





Develop peer school	Teachers to engage with	Pathway	Ongoing	Time	even in key stage 1.	
enquiry based	peer from partner school	Lead/Semi-				
project to moderate	Swiss Cottage.	formal play				
practice.		teachers				
	Enquiry based projects		Jan 23- Oct			
	defined and planned.		24			

Action	Impleme	ntation						
	Who?		Implementation					
		Timescale	Resources	Impact	Progress			
plore and develop oportunities for apporting former pupils aining direct skills levant to employment (fA) through work aperience schemes in anningdale School.	HT/ SLT/ Portland Academy Staff	Oct 23		Preparing for Adulthood (PfA):  • having friends, relationships and being part of the community • opportunities for further education and employment				
fA) (pei	through work rience schemes in	through work rience schemes in ingdale School.	through work rience schemes in ingdale School.	through work rience schemes in ingdale School.	through work rience schemes in ingdale School.  community opportunities for further education and employment			





Target 5:	To develop an early in	tervention a	nd support p	rogramme for fo	amilies of pupils in EYFS	
		Implement	ation			
	Action	Who?	Timescale	Resources	Impact	Progress
To establish a unique	Write & Develop training	EYFS Lead/	Dec 22	Time to plan and	To up skill parents and	
Sunningdale "Early	program, using	SHLTA		develop training	carers with strategies that	
Development"	background knowledge			program	will help them to support	
training program for	and understanding of				their child's educational	
parents and carers.	Early child development,				journey. In line with the	
	Portage techniques &			Planning &	ethos of the EYFS 'parents	
	Nurturing.			Hosting	are children's first and	
			Jan/Feb 23		foremost educators'	
	Identify Parents who			Time & Reflection		
,	would benefit from					
	training.		May/June 23	Review &	Consistency of approach	
				Evaluate	between home and school.	
	Plan and set up sessions.		Sept 23			
Re-establish Early	Plan & run fun and	EYFS Lead &	May 23	Time to plan	Re-establishing	
Years stay and play	interactive sessions for	EYFS Team		session	parent/school partnership	
sessions for parents	children and families					
& Carers.	within our Earyl Years			Planning &	Parents and carers are able	
	setting			Hosting	to engage in a range of	
					learning experiences with	
				Time & Reflection	their children	
				Review &	Parent/carer gaining skills	
				Evaluate	and understanding,	
					exploring a range of ideas	
					and activities that are	
					accessible to all pupils	





Re-establish working	Invite professionals to	NW & Early	Summer	Time to plan	Early identification of
partnerships	share and discuss	Years Team	Term	session	children who are likely to be
between school and	individual children in the				identified for a specialist
external	community known to			Planning &	provision
professionals.	them and highlight needs			Hosting	
		Invited			Help & Support for
	Identify children in the	Professionals		Time & Reflection	parents/familiar in the
	community who are likely				community.
	to be identified for			Review &	
To create multi	specialist provision in the			Evaluate	Establish early
agency 'play	near future.				parent/school partnership
sessions' for children					
& families within the	Invite these families to				Parents and carers are able
communities who	attend these play sessions				to engage in a range of
have been identified	– which will also aim to				learning experiences with
for specialist	provide multi professional				their children
provision.	support and activities.				,
					Parent/carer gaining skills
					and understanding,
					exploring a range of ideas
					and activities that are
					accessible to all pupils





Target 6:	Develop & Implement effective 'hybrid' curriculum approaches to support learners demonstrating characteristics across pathways.								
	characteristics acros	s patnway: Implemei							
	Action	Who?	Timescale	Resources	Impact	Progress			
Pre-formal/ Explore:	Identification of specific	SLT/	Apr 23	Time: Reflection	All pupils access an	9			
Develop a 'hybrid-	learner characteristics	Pathway		and Planning	approach led curriculum				
Pre-formal/Informal	that cross 'pathway	Lead			pathway based on their				
curriculum approach	profiles'.				specific characteristics				
to meet the	'				and needs (these are				
curriculum needs of	Consider relevant		May 23	Time: Reflection	linked to individualised				
oupils at very early	pedagogy or approaches		,	and Planning	EHCP outcomes and				
developmental levels	required to meet bespoke				Preparation for				
but beginning to	need.				Adulthood).				
explore and engage					Pupils access an				
autonomously.	Staff attend relevant	SLT/	June 23	Time: Planning	appropriate environment				
·	briefings/ training/	Pathway		Cost: CPD/ Travel	and imaginative				
	settings to develop	Lead/		(accommodation)	resources and learning				
	understanding.	Identified		£1000	activities to promote				
		teacher(s)			their progress via high				
	Coaching and mentoring		Sept- Dec 23	Time: Meeting and	engagement.				
	related to specific			feedback	Those accessing subject				
	pathway approach				specific learning are				
	undertaken by Pathway				supported to do this whilst				
	Leads/ SLT.				continuing to develop				
					their realisation and				
	Reflection on practice		Jan 24	Time: Planning,	initiation in preparation				
	alongside ongoing		ongoing	discussion and	for future learning and				
	developments to include			dissemination.	adulthood.				
	all staff.				Pupil communication				
					improves due to				
					curriculum delivery				
					focussed on their specific				





					characteristics.	
Explore/ Semi-formal:	Identification of specific	SLT/	Apr 23	Time: Reflection	All pupils access an	
Develop a 'hybrid-	learner characteristics	Pathway		and Planning	approach led curriculum	
Informal/ semi-	that cross 'pathway	Lead			pathway based on their	
formal curriculum	profiles'.				specific characteristics	
approach to meet the					and needs (these are	
curriculum needs of	Consider relevant		May 23	Time: Reflection	linked to individualised	
pupils not yet fully	pedagogy or approaches			and Planning	EHCP outcomes and	
engaged in subject-	required to meet bespoke				Preparation for	
specific learning	need.				Adulthood).	
-					Pupils access an	
	Staff attend relevant	SLT/	June 23	Time: Planning	appropriate environment	
	briefings/ training/	Pathway		Cost: CPD/ Travel	and imaginative	
	settings to develop	Lead/		(accommodation)	resources and learning	
	understanding.	Identified		£1000	activities to promote	
		teacher(s)			their progress via high	
	Coaching and mentoring		Sept- Dec 23	Time: Meeting and	engagement.	
	related to specific			feedback	Those accessing subject	
	pathway approach				specific learning are	
	undertaken by Pathway				supported to do this whilst	
	Leads/ SLT.				continuing to develop	
					their realisation and	
	Reflection on practice		Jan 24	Time: Planning,	initiation in preparation	
	alongside ongoing		ongoing	discussion and	for future learning and	
	developments to include			dissemination.	adulthood.	
	all staff.				Pupil communication	
					improves due to	
					curriculum delivery	
					focussed on their specific	
					characteristics.	
Semi-formal/ Formal:	Identification of specific	SLT/	Apr 23	Time: Reflection	All pupils access an	
Develop a 'hybrid-	learner characteristics	Pathway		and Planning	approach led curriculum	
semi-formal/formal	that cross 'pathway	Lead		_	pathway based on their	





curriculum approach	profiles'.				specific characteristics	
to meet the				T' D (1 11	and needs (these are	
curriculum needs of	Consider relevant		May 23	Time: Reflection	linked to individualised	
pupils not yet fully	pedagogy or approaches			and Planning	EHCP outcomes and	
engaged in subject-	required to meet bespoke				Preparation for	
specific learning	need.				Adulthood).	
					Pupils access an	
	Staff attend relevant	SLT/	June 23	Time: Planning	appropriate environment	
	briefings/ training/	Pathway		Cost: CPD/ Travel	and imaginative	
	settings to develop	Lead/		(accommodation)	resources and learning	
	understanding.	Identified		£1000	activities to promote	
		teacher(s)			their progress via high	
	Coaching and mentoring		Sept- Dec 23	Time: Meeting and	engagement.	
	related to specific			feedback	Those accessing subject	
	pathway approach				specific learning are	
	undertaken by Pathway				supported to do this whilst	
	Leads/ SLT.				continuing to develop	
					their realisation and	
	Reflection on practice		Jan 24	Time: Planning,	initiation in preparation	
	alongside ongoing		ongoing	discussion and	for future learning and	
	developments to include		3. 3	dissemination.	adulthood.	
	all staff.			555511111GGG111	Pupil communication	
					improves due to	
					curriculum delivery	
					focussed on their specific	
					characteristics.	
					characteristics.	





## **Behaviour & Attitudes**

Target 1:	Extend the approach t	o paren	tal support r	e: attendance & la	ow-level concerns	
	ı	mpleme	entation			
	Action	Who?	Timescale	Resources	Impact	Progress
Evaluate and develop	Evaluate the role and	SLT/	Oct 22	Time: Reflection,	Extended & thorough	
the Family Partnership	scope of the Family	FPA/		Discussion.	support for families with	
Team (and	Partnership Advisor (FPA)	Admin			low level difficulties.	
administrative	in school.	Team				
support) involved in					Lower instance of low-	
parental and family	Evaluate the effectiveness		Oct 22		level concerns escalating.	
support	of the team and its scope.					
	·				High expectations of	
	Consider extending the		Nov 22		attendance and progress	
	team and administrative				of learners unable to	
	support for the team.				directly attend the setting.	
	Discuss any proposed		Nov 22/ Mar	Time: Meeting/	High level of support for	
	structural changes with		23	Discussion of	the school's remote	
	Office Manager and			Proposals	learning strategy and the	
	Personnel Committee			·	progress of learners	
					unable to attend.	
	Re-structure and			Time: Recruitment/		
	Appointments		Apr 23	Administration/		
				Relevant Checks		
	Implementation of new			etc		
	structure (and/ or roles)		Apr 23			
Introduction of Family	Family Partnership Advisor	FPA	Nov 22	Time	Families feel well	
Group Conferences to	to engage with TfC re: the				supported to deal with	
support families to	establishment of Family			CPD/ Information	some low-level difficulties	





plan their own	Group Conferences			gathering.	beyond school.	
strategies for support.						
	Identification of families	FPA	Nov 22		Families upskilled to	
	that would benefit from				develop solutions and	
	Family Group Conference				work with professionals to	
	approach.				address low level	
					difficulties.	
	Support and direction	FPA	Feb 23	Time: Liaison with		
	undertaken to aid families			families.	Pupils able to have needs	
	in engaging with the				effectively met in the	
	process.				community as well as	
					school.	
	Evaluation of system and	FPA	May 23			
	development of an				Increased attendance	
	internal referral pathway.				and punctuality for pupils	
					where low-level home	
					difficulties present barriers	
					to this.	





Target 2:	· ·			•	ross pathways to support pupils'				
	confidence, resilience	Implemer		on.					
	Action	Who?	Timescale	Resources	Impact	Progress			
Continue to develop the understanding of the Thrive approach across staff at all levels (inc. Admin and lunch-time support staff.	Thrive trained staff deliver and support sessions on Thrive Approach.  TA's Lunch-time Support Admin	Thrive Licensed Practitioners	Apr 23	Time: Planning and delivery of CPD (Whole school)	All pupils' attachment and emotional regulation needs are addressed to the highest standard throughout the day, in order to facilitate improved well-being, health and readiness to learn.				
Train Pathway based Licensed Thrive Practitioners	I member of staff from each Pathway to be identified to undertake licensed Thrive practitioner training.	HT/ FPA/ Pathway Leads	Feb 23	Time: Planning/ Attendance and organisation.	Further development of a holistic approach to meeting learners' and family's needs.  Approach evolved to				
	Staff members undertake full Thrive licensed practitioner Training		Mar 23- July 23	Licensed Practitioner training £1, 342 pp.	meet specific needs of pupils within individual pathways.  Classes supported in screening for and				
Implement Pathway Approach Specific Pupil Wellbeing Champions across all	Wellbeing Champions (Thrive licensed practitioners) identified.	FPA/ Pathway Leads/ Pupil Wellbeing	Sept 23	Time: Wellbeing Champions & FPA to implement role and strategy	identifying wellbeing, attachment and trauma based needs.				
Pathways	Wellbeing Champions support class teachers to undertake Thrive	Champions	Oct 23	Time/ Cover: Wellbeing	Staff more confident in supporting specific emotional regulation and				





assessment/ screening.  FPA and Wellbeing champions support Pathway Leads and class teachers in implementing intervention strategies.	Oct 23	Champion to plan assessment and support with teachers and/ or pathway lead.	well-being needs of individual pupils.  Pupils better supported with emotional regulation needs.
Monitoring and advice (ongoing) to support pedagogy, engagement and ipsative assessment.	Ongoing		





## **Personal Development**

Target 1:	Develop Pathway Spe	ecific Appro	aches to the	School's Relation	ships Education Curricul	ulum			
		Impleme							
	Action	Who?	Timescale	Resources	Impact	Progress			
Pathway Leads	Curriculum & Pathway	Curriculum	Jan 23	Time: Evaluation/	Staff are confident in				
develop the	Leads reflect on the	Lead/		Design/	identifying the relationship				
Relationships	school's approach to	Subject		Implementation	education needs of pupils				
Education curriculum	relationships education	Lead/			accessing their				
within each of their	-	Pathway		Training RSE for	curriculum pathway.				
pathways in order to	Evaluate relationships	Leads		SEND/ SLD - EQUALS					
meet the specific	education in the context			(no cost)	Staff are supported to				
learning	of the learner				teach a developmentally				
characteristics of the	characteristics of pupils			EQUALS	appropriate Relationships				
pupils	within each pathway.			documentation (No	Education curriculum to				
				cost- JW)	pupils based their learner				
	Develop a document to	Subject			characteristics and needs.				
	support the delivery of	Lead/							
	relationships education	Pathway			Pupils develop a				
	relevant to the specific	Leads			developmentally				
	pathway.				appropriate				
					understanding of				
	Implementation and	Subject			relationships and) with				
	monitoring of approach.	Lead/			peers, adults and family				
		Pathway			including strangers.				
		Leads							





Target 2:	To extend opportunition Stage 2 to 3.	ies to suppo	ort pupils eff	ectively transitior	ning from EYFS to Key Stage 1 and Key			
		Impleme						
	Action	Who?	Timescale	Resources	Impact	Progress		
Implement new EYFS assessment system within Early Years to record and monitor individual pupil progress.	Introduce New Document to Early Years Staff Team.  Discussions with team on how best to use the document.	NW LW	Sept 22 Oct 22	New EYFS Documentation	A much more personalised and very specific Early Years assessment profile, which centres around the child.			
Re-evaluate new assessment system and make adaptations where	Review new assessment techniques with Cass Team – share thoughts and ideas.	NW	Dec 22	Time & Reflection	An approach that enables the identification of which future pathway approaches will be appropriate for each			
needed - to ensure this new system is effective and meet the needs of our pupils.	Discussions with other pathway teachers to share thoughts on usefulness on information recorded in the document.		Apr 23	Research & Review	Information recorded will be more useful and relevant, ensuring a much more streamlined			
Develop partnerships with other schools and implement moderation sessions to assess	Set up moderation sessions with other Early Years settings using similar assessment systems.	Curriculum Lead/ EYFS Lead	Apr 23	Planning & Hosting  Time & Reflection  Research & Review	transition into new pathways.  Share best practice with			
effectiveness of this new assessment system.  Evaluate & Update	Discuss understanding and usage of document and across settings.		May 23		similar settings, promote consistency of approach			





documentation	Liase with Elaine Ellis		Sept 23			
based on feedback	(Equals)					
	Explore opportunities for		Oct 23			
	wider moderation &					
	Feedback with pre-					
	existing regional and					
	national networks. E.g.					
	Learning Shared, FLSE, Equals					
Continue to develop	Identify opportunities for	SLT/ MLT/	Jan 23	Time: research,	Pupils better prepared for	
greater links with our	joint working and	UPS		planning, meeting	transition.	
main feeder	engagement: extended	teachers		& co-ordination.		
Secondary Settings	curriculum events such	within			Preparing for Adulthood	
(Portland Academy).	as expressive arts.	Pathways.			(PfA):	
					<ul> <li>having friends,</li> </ul>	
	Plan a joint timetable of				relationships and	
	events and opportunities				being part of the	
					community • opportunities for	
					further education	
					and employment	
Identify extended	Develop opportunities for	Pathway	Apr 23- Apr		Pupils better prepared for	
transition	Year 6 pupils to engage	Leads &	24		transition.	
opportunities for year	with Key Stage 3 pupils	UPS				
6 pupils: extend	and staff: E.g. Sports	Teachers			Pupils better regulated	
opportunities to	Leadership, Enterprise	in Key			through transition.	
support pupils	etc	Stage 2	A := :: 02		High an arrange of the M	
effectively	Dra granama in place		Apr 23		High engagement in Key	
transitioning from Key Stage 2 to 3.	Programme in place				Stage 3 curriculum.	
stuge 2 to s.						





Target 3:	The school will extend the range of extra-curricular activities and clubs available to pupils (post covi							
	19 pandemic) in order	to furthe	r support pu	pils' pursuit of the	ir interests and talents.			
		Impleme	entation					
	Action	Who?	Timescale	Resources	Impact	Progress		
Identify interests of pupils to extend and identify clubs	Using pupil voice consider pupil interests and identify potential extra curricular opportunities	SHLTA/ HLTAs	Dec 22	Time: Evaluation/ Design/ Reflection	Pupils will recognise their role as part of the school and wider community.			
Staff volunteers dec	Staff volunteers decide on clubs to facilitate	SHLTA/ Tas	Dec 22	Cost: resources	Pupils have opportunity to engage with interests beyond the school			
	Planning clubs including resources and timing.	SHLTA/ TAS *SLT Support	Feb 22		curriculum.  Pupils develop talents beyond those directly			
Initiate and establish AFTER SCHOOL clubs	Times defined  Parents informed- pick-	SHLTA/ TAs *Admin	March 22	Time: Evaluation/ Design/ Reflection	within the school curriculum			
	up arrangements confirmed	Team Support	March 22		Pupils develop British Values and SMSC. Developing their			
	Initiate Clubs		March 22	Agreement to reward for	understanding of diversity; celebrating what we do			
	Evaluation		Ongoing	facilitation (in co- ordination with Wellbeing Lead/ Team)	well, have in common.  Promotes respect and Self esteem.			
Initiate and establish lunch time clubs	Engage Club co- ordinators	SLT/ Pathway	Sept 22	Time: Evaluation/ Design/ Reflection				





Planning clubs including resources and timing.	Leads Club Leaders/ Coaches	Sept 22	Cost: resources (£500)	
Links made to pupil interests or Curriculum Areas	Pathway Leads/ Teachers	Sept 22	Time: Planning	
Club Start via Provision mapping of access via interests (pupil voice)	Club Leaders	Oct 22	Time: Planning	
Evaluation	SLT/ Pathway Leads	Ongoing	Time: Reflection and reporting	





Target 4:	To create further opportunities for all pupils to develop their character – including their resilience,						
	confidence, independ	ence and	sense of cor	nmunity.			
		Impleme	entation				
	Action	Who?	Timescale	Resources	Impact	Progress	
To develop pathway	Reflect on the	Pathway	Feb 23	Time: Evaluation/	Pupils will recognise		
specific assemblies to	(community needs) of	Leads		Design/	their role as part of the		
meet the needs of	pupils within individual/	supporte		Implementation/	school and wider		
specific groups of	specific pathways.	d by		Reflection	community.		
pupils		Teachers					
	Design relevant assembly		April 23		Pupils develop British		
	opportunities bespoke to				Values and SMSC.		
	the learner characteristics				Developing their		
	individual pathway: based				understanding of diversity;		
	on School Games Values				celebrating what we have		
	Passion, Self-Belief,				in common and promoting		
	Respect, Honesty,				respect.		
	Determination and						
	Teamwork				Developed understanding		
					of Passion, Self-Belief,		
					Respect, Honesty,		
	Evaluate and refine.		Ongoing		Determination and		
					Teamwork.		
					Increased Self Esteem.		
The School will (post-	Reflect on the	Year 5	Dec 22	Time: Evaluation/			
pandemic) re-engage	(community needs) of	and 6		Design/			
with external-	pupils within individual/	class		Implementation/			
residential visit	specific pathways.	teachers		Reflection			
opportunities in Year 5		with					
and 6 across all	Identify appropriate	Pathway	Feb 22	Time: Research			
pathways.	opportunities including	Leads/					
	times/ length.	SLT					





Undertake Information gathering online/ in person	Pathway Lead	Feb 23	Time: Visit and/ or Research	
Plan itinerary	Pathway Lead/	Feb/ March 23	Time: Meetings	
Undertake Risk Assessment	Teachers / SLT	April 23		
Share with Parents and explain cost and related pay system.	Pathway Lead/ Admin	Feb 23	Time: Planning & Meetings	
Consider financial	Team Pathway Lead	Jan/ Feb 23		
support for those in need.	supporte d by Family Partners	May/ June/ July/ Sept 23		
	hip Team	Oct 23		
Initiate Residential Visit(s)	and Admin			
Evaluate success and plan for future.	Team SLT/ Pathway			
plantoritature.	Leads			





## **Buildings & Administration**

Target 1:	*(Due to new staff in place) Re- review current staffing structure within the extended administration							
	team to ensure effect	ive and eff	icient operat	tional support				
		Impleme	ntation					
	Action	Who?	Timescale	Resources	Impact	Progress		
Evaluate and define	Evaluate current roles	HT/ Office	Apr 23	Time: Meeting/	Administrative staff have			
administration team	Identify gaps in the	Manager/		Evaluation/	clear expectations and			
roles	structure of current team.	Admin		Reflection/	understanding of their			
		Team		Implementation.	roles and responsibilities			
	Establish interests,				across school.			
	strengths and skills within			Discovery Insights				
	team.			training (£1000)	A more efficient, structure			
					is implemented providing			
	Allocate and embed roles				improved value for money.			
	as relevant.							
	Refine operational roles of							
	administration team							
Support the	Evaluate the effectiveness	SENhub	Oct 22	Time: Meeting/	Efficient operation of the			
operational	of current practice and	manager/		Evaluation/	SENhub.			
management of the	procedures of the	Office		Reflection/				
SENhub training	administrative team in	manager/		Implementation.	Effective and efficient			
centre	relation to SENhub.	нт			support of the SENhub			
					promotes CPD priorities			
	Design and refine Admin		Oct 22		within school and the wider			
	Roles related to SENhub.				region and sector (SLD/			
					PMLD)			
	Advertise SENHub		Dec 22					
	Administrative Roles (if							
	Required)							





Implement new role and practices (including those related to finance- see Target 4 below).	March 23		
Monitor and Evaluate	Ongoing		





Target 2:	Evaluate the use & procedures in place at the new school site to ensure effective & safe use.							
	Implementation							
	Action	Who?	Timescale	Resources	Impact	Progress		
Site Team to be	Site Team attend all	SLT/	Sept 5 <sup>th</sup> 2022	Time: Training	School Building is fit for			
inducted and carryout	relevant induction training.	Admin		attendance	purpose and meets the			
relevant training on all		Team			needs of the school			
new equipment/	Complete any mandatory			Cost: TBD	including teaching and			
facilities including	training with a system for				learning,			
Plant room.	all relevant checks in							
	place.							
All manuals and Risk	Ensure all operating	SLT/	September	Time: Evaluation and	School Building is fit for			
Assessments in Place	procedures and risk	Admin	12 <sup>th</sup> 2022*	planning	purpose and meets the			
for new site facilities	assessments are in place.	Team			needs of the school			
and equipment.				Editing	including teaching and			
			Ongoing		learning, visitors and			
	System of Ongoing			Support from H&S at	training.			
	Monitoring and Checks in			Sunderland City				
	Place			Coulcil (P. Elliot)	Building safe for use			
			Termly (as					
	Evaluation and Update		needed).		Pupils have access to all			
	·				facilities to support			
			(*or before		bespoke interventions			
			equipment		(supporting personalised			
			space is		progress & regulation)			
			accessed).					
Evacuation	Site Team to be inducted		Site Team/	Time: Attendance	School Building & site is fit			
procedures in place at	and carryout relevant		SLT/ Office		for purpose and meets			
new site.	training on alarms and fire		Manager		safety requirements.			
	systems							
			(Supported	Time: Evaluation and	Staff aware of evacuation			
	Relevant Policy and		by Health	planning	procedures.			
	Procedures defined and		and Safety	_				





(F	n-place. Fire) Assembly Point dentified.	Governor.		Pupils and staff safely access teaching and learning.	
	taff briefing on Fire/ vacuation procedures		Time: CPD		
Fii	ire evacuation/ test(s)		Time: Testing		
as	valuate procedures and assembly point location. On going evaluation.		Support from H&S at Sunderland City Coulcil (D. Aitkenhead/ P. Elliot)		





Target 3:	Support the development of Outdoor Learning Areas for access and use in Summer/ Autumn Term 202								
	*To support Quality of	Education							
	Implementation								
	Action	Who?	Timescale	Resources	Impact	Progress			
Forest School	Evaluate Pre-existing Space	Site Team/ SLT	Feb 23	Time: Evaluation	Increased opportunity for cross contextualised learning.				
	Ensure space is Safe and	Site Team/	Apr 23	Time: Audit					
	Fit for Purpose	SLT			Increased resilience				
	Develop Risk Assessments for use of the area.	Subject Lead/ Site Team/ SLT	May 23	Time: Risk Assessment	Development of Problem Solving				
	Dynamic and continuous evaluation use of space.	Teachers/ Site Team/	June 23 ongoing		Appreciation of Nature				
		H&S Governor			Increased Well-being				
					Development of Creative				
					Habits of Mind:				
					Collaboration,				
					Imagination, Persistence,				
					Inquisitive, Disciplined				
Edible Garden	Audit pre-built resources on site.	Site Team/ SLT	Feb 23	Time: Evaluation	Increased opportunity for cross contextualised				
	Freely sets in a self-se	Q	A 00	Time at Accella	learning.				
	Evaluate need for	Curriculum	Apr 23	Time: Audit	Dovelopment and				
	additional resources. E.g. Poly Tunnel	Lead			Development and increased				
		Subject	May 23	Time: Risk	contextualisation of				
	Resource environment	Lead/ Site		Assessment	Knowledge and				
	appropriately.	Team/ SLT			Understanding of the				
		Teachers/	June 23		World				



	Develop Risk Assessments	Site Team/	ongoing			
	for use of the area.	H&S				
		Governor				
	Evaluate use of space.					
Sports Field	Evaluate Pre-existing Space	Site Team/ SLT	Feb 23	Time: Evaluation	Increased physical development.	
	Ensure space is Safe and	Site Team/	Apr 23	Time: Evaluation &	Pupils able to access	
	Fit for Purpose	SLT		Reflection	high quality PE and	
					Games	
	Develop Risk Assessments	Subject	May 23	Time: Risk		
	for use of the area.	Lead/ Site		Assessment		
		Team/ SLT				
	Evaluate use of space.	Teachers/	ongoing			
		Site Team/				
		H&S				
		Governor				





Target 4:	To develop an effective business plan for the SENhub to support a strong and stable financial future for the main school.  *To support Leadership & Management Target 4								
	Implementation								
	Action	Who?	Timescale	Resources	Impact	Progress			
Develop a longterm	Audit offer against local	SENhub	Apr 23	Time: Meeting/	Financial stability				
(3 year strategy) for	and sector needs.	Manger/		Evaluation/ Reflection/	ensures long-term				
the SENhub (to meet		Office		Implementation.	viability of the SENhub				
demand)	Develop plan based on	Manager/	May 23		offer.				
	need.	HT							
					Effective and efficient				
	Continue budget profiling		May 23-		support of CPD				
	to producing a finance		Ongoing		priorities within school				
	plan to ensure stability				and the wider region				
	and sustainability.				and sector (SLD/				
					PMLD).				
	Evaluate impact and								
	evolution of need.		Sept 23- On		Supports the future				
			going		financial stability of				
					the main school.				
					Promotes staff				
					development.				
					Promotes good				
					practice and				
					reflection on in-school				
					practice.				

